

# Phuket

Hotel Market Update

Mid-Year Edition August 2021

## Room night demand shifts upwards with the Phuket Sandbox model

# Nearly two-thirds of island's new hotel projects delayed

"International visitors are an important foundation in driving tourism growth in Phuket. According to the Airports of Thailand, international passenger arrivals increased for ten consecutive years to reach a record of 5.3 million in 2019 before decreasing by 80% to 1.1 million in 2020 due to travel restrictions under the COVID-19 pandemic. While this year total passenger arrivals between January to July dropped to 0.4 million from 1.9 million passengers in 2020.

In FY2020, the market-wide ADR was propped up by the government's 'We Travel Together' program. However, the Bangkok travel restrictions have effectively negated the domestic market and made the island reliant on Sandbox travelers. This has pushed market-wide demand into double digits, though rates have dropped.

Phuket became the first province in Thailand to welcome back international visitors without quarantine requirements. Based on the Tourism Authority of Thailand (TAT), the reopening of Phuket quadrupled its room night demand in July, with further gains registered in August.

# Airport Passenger Arrivals No. of Passengers (M) 1.00 0.80 0.60 0.40 0.20 0.00

Mar

**■**2019 **■**2020 **■**2021

Source: Airports of Thailand

Apr May Jun

Due to the ongoing pandemic, 67% of pipeline project projects have been delayed, mostly to 2023-24. The West Coast remains the most popular development area, led by Kamala, Patong, and Layan. Despite the ongoing COVID-19 impact on hotel owners, only two significant transactions of hotels occurred this year, though more are expected over the new 12-18 months."

Bill Barnett, Managing Director, C9 Hotelworks

#### Trends

- Total airport passenger arrivals hit a high of 9.12 million in 2018, then for 2019 slightly decreased to 9.06 million (y-oy-1%), and dropped to 2.5 million in 2020 (-71%).
- Under the Phuket Sandbox program in July, the number of International passenger arrivals was 14,055 with 190,843 booked hotel room nights.
- Island's hotel pipeline has 20% of projects on schedule, with 67% delayed and 13% have been cancelled.

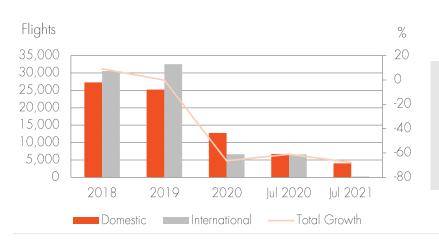
#### Forward Outlook

- Phuket Airport's expansion remains in progress and will be completed by 2025. The upgrade will lift up the stated passenger capacity from 12.5 to 18.5 million.
- Of the 5,838 keys in the hotel pipeline, 78% are positioned in the upper-midscale, upscale, and upper-upscale segments.
- By the end of 2021, total registered hotel supply for the island is forecasted at 92,459 hotel keys in 1,785 establishments.

#### TOURISM MARKET REVIEW

#### Tourism Indicators

Flight Arrivals - Phuket International Airport - 2018 through Jul 2021





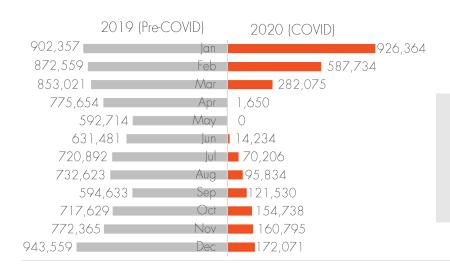
Flight Arrivals (Jan - Jul)

2021: 4,298

2020: 13,347

Source: Airports of Thailand

#### Airport Passenger Arrivals – 2019 vs. 2020





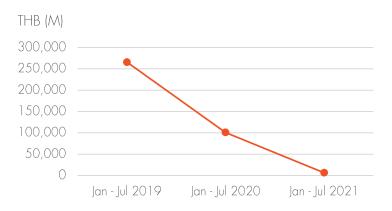
#### Passenger Arrivals

2019 (Pre-COVID): 9,066,366

2020 (COVID): 2,587,231

Source: Airports of Thailand

#### Tourism Revenue





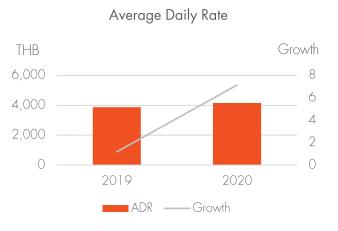
Tourism Revenue (lan – lul)

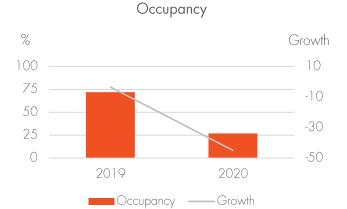
2021: THB6,592 million

2020: THB100,995 million

#### HOTEL MARKET REVIEW

#### Hotel Performance – 2019 vs. 2020





Source: STR and C9 Hotelworks Market Research \*Data as of FY2020

#### Room Night Demand by Month - Jan 2019 through Jun 2021



Source: Thailand Ministry of Tourism and Sports \*Phuket Airport closed from April 10th through June 12th

### Hotel Pipeline Insight

Project Status

By Type

Branded vs. Non-branded

41%

53%

47%

Delayed Cancelled

Hotels Hotel Residences

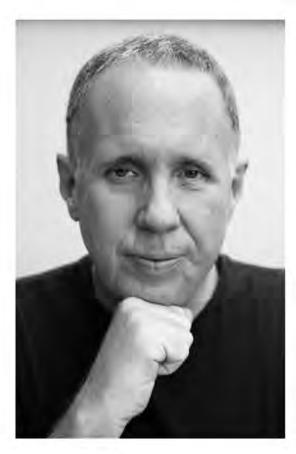
Branded vs. Non-branded

## Hotel Pipeline

| Location                                                                                                                            | Keys                                                                                                                                                                                                                                         | Opening Year                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|-------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Mai Khao                                                                                                                            | 100                                                                                                                                                                                                                                          | Oct 2021                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| Karon                                                                                                                               | 154                                                                                                                                                                                                                                          | Oct 2021                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| Phuket Town                                                                                                                         | 248                                                                                                                                                                                                                                          | Q3 2021                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| Chalong Bay                                                                                                                         | 91                                                                                                                                                                                                                                           | Q1 2022                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| Kata                                                                                                                                | 140                                                                                                                                                                                                                                          | Q4 2022                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| Kata                                                                                                                                | 135                                                                                                                                                                                                                                          | Q4 2022                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| Banatao                                                                                                                             | 116                                                                                                                                                                                                                                          | 2023                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
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| Location                                                                                                                            |                                                                                                                                                                                                                                              | Opening Year                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Kamala                                                                                                                              |                                                                                                                                                                                                                                              | Q1 2022                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| Surin                                                                                                                               |                                                                                                                                                                                                                                              | Q3 2022                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| Patona                                                                                                                              | 199                                                                                                                                                                                                                                          | Q4 2022                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
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| •                                                                                                                                   | 454                                                                                                                                                                                                                                          | Q4 2022                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| Patong                                                                                                                              | 454<br>33                                                                                                                                                                                                                                    | Q4 2022<br>2023                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| Patong<br>Bangtao                                                                                                                   | 33                                                                                                                                                                                                                                           | 2023                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| Patong<br>Bangtao<br>Bangtao                                                                                                        | 33<br>1 <i>75</i>                                                                                                                                                                                                                            | 2023<br>2023                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Patong<br>Bangtao<br>Bangtao<br>Kamala                                                                                              | 33<br>175<br>427                                                                                                                                                                                                                             | 2023<br>2023<br>2023                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| Patong<br>Bangtao<br>Bangtao<br>Kamala<br>Kamala                                                                                    | 33<br>175<br>427<br>426                                                                                                                                                                                                                      | 2023<br>2023<br>2023<br>2023                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Patong<br>Bangtao<br>Bangtao<br>Kamala<br>Kamala<br>Patong                                                                          | 33<br>175<br>427<br>426<br>300                                                                                                                                                                                                               | 2023<br>2023<br>2023<br>2023<br>2023                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| Patong<br>Bangtao<br>Bangtao<br>Kamala<br>Kamala                                                                                    | 33<br>175<br>427<br>426<br>300<br>114                                                                                                                                                                                                        | 2023<br>2023<br>2023<br>2023                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Patong<br>Bangtao<br>Bangtao<br>Kamala<br>Kamala<br>Patong                                                                          | 33<br>175<br>427<br>426<br>300<br>114<br>2,893                                                                                                                                                                                               | 2023<br>2023<br>2023<br>2023<br>2023<br>2023                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Patong Bangtao Bangtao Kamala Kamala Patong Patong                                                                                  | 33<br>175<br>427<br>426<br>300<br>114<br>2,893<br>Keys                                                                                                                                                                                       | 2023<br>2023<br>2023<br>2023<br>2023<br>2023<br>Opening Year                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Patong<br>Bangtao<br>Bangtao<br>Kamala<br>Kamala<br>Patong<br>Patong                                                                | 33<br>175<br>427<br>426<br>300<br>114<br>2,893<br><b>Keys</b><br>926                                                                                                                                                                         | 2023<br>2023<br>2023<br>2023<br>2023<br>2023<br><b>Opening Year</b><br>Q1 2022                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| Patong Bangtao Bangtao Kamala Kamala Patong Patong Location Layan                                                                   | 33<br>175<br>427<br>426<br>300<br>114<br>2,893<br>Keys                                                                                                                                                                                       | 2023<br>2023<br>2023<br>2023<br>2023<br>2023<br>Opening Year                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Patong Bangtao Bangtao Kamala Kamala Patong Patong  Location Layan Kamala                                                           | 33<br>175<br>427<br>426<br>300<br>114<br>2,893<br><b>Keys</b><br>926<br>260                                                                                                                                                                  | 2023<br>2023<br>2023<br>2023<br>2023<br>2023<br>2023<br>Opening Year<br>Q1 2022<br>Q2 2022                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| Patong Bangtao Bangtao Kamala Kamala Patong Patong  Location Layan Kamala Surin                                                     | 33<br>175<br>427<br>426<br>300<br>114<br>2,893<br><b>Keys</b><br>926<br>260<br>555<br>129                                                                                                                                                    | 2023<br>2023<br>2023<br>2023<br>2023<br>2023<br>2023<br>2023                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Patong Bangtao Bangtao Kamala Kamala Patong Patong  Location Layan Kamala Surin Thalang                                             | 33<br>175<br>427<br>426<br>300<br>114<br>2,893<br><b>Keys</b><br>926<br>260<br>555                                                                                                                                                           | 2023<br>2023<br>2023<br>2023<br>2023<br>2023<br>2023<br>2023                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Patong Bangtao Bangtao Kamala Kamala Patong Patong  Location Layan Kamala Surin Thalang Mai Khao                                    | 33<br>175<br>427<br>426<br>300<br>114<br>2,893<br><b>Keys</b><br>926<br>260<br>555<br>129<br>92                                                                                                                                              | 2023<br>2023<br>2023<br>2023<br>2023<br>2023<br>2023<br>2023                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Patong Bangtao Bangtao Kamala Kamala Patong Patong  Location Layan Kamala Surin Thalang Mai Khao Kathu                              | 33<br>175<br>427<br>426<br>300<br>114<br>2,893<br><b>Keys</b><br>926<br>260<br>555<br>129<br>92<br>405<br>238                                                                                                                                | 2023<br>2023<br>2023<br>2023<br>2023<br>2023<br>2023<br>2023                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Patong Bangtao Bangtao Kamala Kamala Patong Patong  Location Layan Kamala Surin Thalang Mai Khao Kathu Karon Yamu                   | 33<br>175<br>427<br>426<br>300<br>114<br>2,893<br><b>Keys</b><br>926<br>260<br>555<br>129<br>92<br>405<br>238<br>81                                                                                                                          | 2023<br>2023<br>2023<br>2023<br>2023<br>2023<br>2023<br>2023                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Patong Bangtao Bangtao Kamala Kamala Patong Patong  Location Layan Kamala Surin Thalang Mai Khao Kathu Karon                        | 33<br>175<br>427<br>426<br>300<br>114<br>2,893<br><b>Keys</b><br>926<br>260<br>555<br>129<br>92<br>405<br>238<br>81<br>96                                                                                                                    | 2023<br>2023<br>2023<br>2023<br>2023<br>2023<br>2023<br>2023                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Patong Bangtao Bangtao Kamala Kamala Patong Patong  Location Layan Kamala Surin Thalang Mai Khao Kathu Karon Yamu Nai Yang Nai Harn | 33<br>175<br>427<br>426<br>300<br>114<br>2,893<br><b>Keys</b><br>926<br>260<br>555<br>129<br>92<br>405<br>238<br>81<br>96<br>633                                                                                                             | 2023<br>2023<br>2023<br>2023<br>2023<br>2023<br>2023<br>2023                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Patong Bangtao Bangtao Kamala Kamala Patong Patong  Location Layan Kamala Surin Thalang Mai Khao Kathu Karon Yamu Nai Yang          | 33<br>175<br>427<br>426<br>300<br>114<br>2,893<br><b>Keys</b><br>926<br>260<br>555<br>129<br>92<br>405<br>238<br>81<br>96                                                                                                                    | 2023<br>2023<br>2023<br>2023<br>2023<br>2023<br>2023<br>2023                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|                                                                                                                                     | Mai Khao Karon Phuket Town Chalong Bay Kata Kata Bangtao Kamala Kamala Kamala Kathu Patong Nai Harn Karon Mai Khao Ao Por Kata Chalong Bay Chalong Bay Nai Harn Kathu Kathu Kathu Kathu Kathu Kathu Kathu Kathu Katho Katho Kata Chalong Bay | Mai Khao       100         Karon       154         Phuket Town       248         Chalong Bay       91         Kata       140         Kata       135         Bangtao       116         Kamala       236         Kamala       230         Kamala       300         Kathu       255         Patong       230         Nai Harn       650         Karon       224         Mai Khao       222         Ao Por       51         Kata       730         Chalong Bay       189         Chalong Bay       277         Nai Harn       60         Kathu       170         Kathu       180         Mai Khao       280         Kata       300         Ao Por       270         5,838         Location       Keys         Kamala       432         Surin       333 |

<sup>\*</sup>Additional Keys for Existing Hotel \*\*Additional Keys for Existing Hotel with Residences Source: C9 Hotelworks Market Research

# About C9 Hotelworks



# **BILL BARNETT**

## MANAGING DIRECTOR

C9 Hotelworks is an internationally recognized consulting firm with extensive experience in the Asia Pacific region. Its core business focus includes:

- Hotel and Resort Development
- Asset Management / Ownership Representation
- Project Feasibility and Analysis

Key competencies include international hotel operator search, selection and contract negotiation, mixed use hotel and residential planning and operation reviews.

A wide range of both institutional and private developers and a comprehensive portfolio of completed projects give C9 the skill set and background to focus on key issues, evaluate complex ones and assist clients in achieving solid results. Based in Phuket, Thailand and led by Managing Director Bill Barnett, who has 30 years of experience in Asia Pacific, the firm is well positioned to serve an increasing demanding marketplace.